<u>Financial Results for the First Ouarter</u> of the Fiscal Year Ending September 30, 2023 (under Japan GAAP) (Consolidated)

January 30, 2023

Company name: M&A Capital Partners Co., Ltd. Stock exchange listings:

Tokyo Stock Exchange

Securities code: 6080 (URL: https://www.ma-cp.com)

Representative: Satoru Nakamura

President and Representative Director

Contact: Sou Shimoda Tel: 03-6770-4304

Director and Manager at the Planning Management Department

Scheduled date of filing of quarterly report: February 14, 2023

Scheduled date of commencement of dividend payment:

Presentation of supplementary materials on financial results:

Holding of quarterly financial presentation meeting:

No

(Note that all amounts have been rounded down to the nearest one million yen)

1. Consolidated Financial Results for the First Quarter of the Fiscal Year Ending September 30, 2023 (From October 1, 2022 to December 31, 2022)

(1) Consolidated Operating Results (Cumulative)

(Percentage figures represent changes from the same period of the previous fiscal year)

	Net sales	Operating income	Ordinary income	Profit attributable to owners of parent
First quarter of fiscal year ending September 30, 2023	¥3,100 million (-39.3%)	¥330 million (-87.2 %)	¥330 million (-87.1 %)	¥81million (-95.4%)
First quarter of fiscal year ended September 30, 2022	¥5,105 million (28.5%)	¥2,571 million (42.3%)	¥2,573 million (42.1%)	¥1,751million (56.7%)

(Note)

Comprehensive income:

First quarter of fiscal year ending September 30, 2023: 79 million yen (-95.5%) First quarter of fiscal year ended September 30, 2022: 1,750 million yen (56.6%)

	Profit per share	Profit (fully diluted) per share
First quarter of fiscal year ending September 30, 2023	¥2.56	¥2.51
First quarter of fiscal year ended September 30, 2022	¥55.21	¥53.65

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
First quarter of fiscal year ending September 30, 2023	¥37,127 million	¥32,940 million	87.3%
Fiscal year ended September 30, 2022	¥39,913 million	¥32,598 million	81.0%

(Reference) Equity:

First quarter of fiscal year ending September 30, 2023: 32,400million yen Fiscal year ended September 30, 2022: 32,320 million yen

2. Dividends

		Annua	al dividends pe	r share	
	First quarter	Second quarter	Third quarter	Year-end	Total
Fiscal year ended September 30, 2022	_	¥0.00	_	¥0.00	¥0.00
Fiscal year ending September 30, 2023	_				
Fiscal year ending September 30, 2023 (Forecast)		¥0.00		¥0.00	¥0.00

(Note) Revision of dividend forecast since the latest announcement: No

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending September 30, 2023 (From October 1, 2022 to September 30, 2023)

(Percentage figures represent changes from the same period of the previous fiscal year)

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	Net sales	Operating income	Ordinary income	Profit attributable to owners of parent	Profit per share
Annual	¥22,641 million (9.3%)	¥9,031 million (-7.0%)	¥9,003 million (-7.8%)	¥5,980 million (-12.0%)	¥188.50

(Note) Revision of financial results forecast since the latest announcement: No

* Notes

- (1) Significant changes in subsidiaries during the consolidated cumulative quarter under review (Changes in specified subsidiaries affecting the scope of consolidation): No.
- (2) Application of accounting treatment specific to preparation of quarterly consolidated financial statements:
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations:
 - (ii) Changes in accounting policies due to reasons other than (i):
 - (iii) Changes in accounting estimates: No
 - (iv) Restatement of prior period financial statements after error corrections: No
- (4) Total number of issued shares (common shares)
 - (i) Total number of issued shares as of the end of the period (including treasury shares):

As of December 31, 2022 31,729,000 shares As of September 30, 2022 31,729,000 shares

(ii) Number of treasury shares as of the end of the period:

As of December 31, 2022 398 shares As of September 30, 2022 398 shares

(iii) Average number of shares during the period (cumulative):

First quarter of fiscal year ending September 30, 2023 31,728,602 shares First quarter of fiscal year ended September 30, 2022 31,716,602 shares

* Proper usage of the forecast of financial results, and other special matters

Descriptions or statements concerning projected figures and future outlooks contained within these materials are based on the decisions and assumptions resulting from information currently obtainable by the Company. The possibility exists that due to the intrinsic uncertainty of those decisions and assumptions and/or changes in terms of business operations as well as situational changes occurring internally/externally, the actual results may substantially differ from the content of projections. These materials do not constitute a guarantee on the part of the Company as to the certainty of any and all content concerning forecasts for the future.

^{*} The quarterly financial results are not subject to quarterly review by certified public accountants or an audit firm.

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1. Qualitative Information on Financial Results for the Quarter under Review

(1) Explanation of Operating Results

a. Market conditions

According to the statistical data collected and published by group company RECOF DATA Corporation, the number of M&A deals publicly announced in relation to Japanese companies was 4,304 for 2022 (January to December), a year-on-year increase of 0.6%, and a record high.

According to estimates by the Small and Medium Enterprise Agency, 600,000 businesses are at risk of having to close, despite being profitable, in the 10-year period to 2025. With the M&A market expanding strongly, M&A has been attracting further attention as a means of resolving the serious social problem of business succession among small and medium enterprises and is becoming widely perceived by many business owners to be an important option.

M&A is increasingly attracting interest among companies in Japan, regardless of industry or geographic region, and we have been expanding the structure of the Group to enable us to deal with a wide range of deals. We are also working on strengthening our deal matching capabilities, making continuous improvements to our service for registering deals online using the platform that we operate, and enabling our partner financial institutions to match them with transferee companies. It is against this background of market expansion that we are growing the number of alliance partners.

In response to this robust market expansion, we are seeing increased competition from major financial institutions, regional banks, and new entrants in the form of new M&A boutiques, but we will leverage the expertise and track record that we have accumulated as a specialist in Japanese corporate M&A to create high-quality M&A deals that contribute to the sustainability of the Japanese economy.

b. Condition of the Group

With regard to the operating results for the Group, net sales declined \$2,004 million (39.3%) year on year to \$3,100 million. This was mainly due to the number of deals closed declining in year-on-year terms, as well as a decrease in large deals as a proportion of deals closed, which resulted in an overall decline in the fee per deal.

Cost of sales decreased by ¥268 million (15.5%) year on year to ¥1,463 million due mainly to a decline in incentives, including provision for bonuses, associated with the decrease in net sales.

Selling, general and administrative expenses rose by ¥505 million (63.1%) year on year to ¥1,306 million, driven mainly by increases in advertising expenses, supplies expenses, rents, and commissions paid.

As a result, operating income decreased by \$2,241 million (87.2%) year on year to \$330 million, ordinary income decreased by \$2,242 million (87.1%) year on year to \$330 million, and profit attributable to owners of parent decreased by \$1,669 million (95.4%) year on year to \$81 million.

The details of deals closed by the Group, the Company, and RECOF are as follows:

Number of deals (consolidated)

	Νέ	nme of type		First quarter of fiscal year ended September 30, 2022 (From October 1, 2021 to December 31, 2021)	First quarter of fiscal year ending September 30, 2023 (From October 1, 2022 to December 31, 2022)	Year-on-year Change
	М&	A deals closed	(number of deals)	46	33	-13
Whole	By amount of	Number of deals among those wherein amount of processing fees for the deal was JPY 100 million or more	(number of deals)	10	5	-5
Group	processing fees	Number of deals among those wherein amount of processing fees for the deal was less than JPY 100 million	(number of deals)	36	28	-8

Number of deals (non-consolidated)

	Νε	ame of type		First quarter of fiscal year ended September 30, 2022 (From October 1, 2021 to December 31, 2021)	First quarter of fiscal year ending September 30, 2023 (From October 1, 2022 to December 31, 2022)	Year-on-year Change
	M&	A deals closed	(number of deals)	41	30	-11
M&A Capital Partners	By amount of	Number of deals among those wherein amount of processing fees for the deal was JPY 100 million or more	(number of deals)	9	5	-4
Co., Ltd.	or processing fees	Number of deals among those wherein amount of processing fees for the deal was less than JPY 100 million	(number of deals)	32	25	-7

	Na	ame of type		First quarter of fiscal year ended September 30, 2022 (From October 1, 2021 to December 31, 2021)	First quarter of fiscal year ending September 30, 2023 (From October 1, 2022 to December 31, 2022)	Year-on-year Change
	М&	A deals closed	(number of deals)	5	3	-2
RECOF Corporation	By amount of	Number of deals among those wherein amount of processing fees for the deal was JPY 100 million or more	(number of deals)	1	0	-1
	processing fees	Number of deals among those wherein amount of processing fees for the deal was less than JPY 100 million	(number of deals)	4	3	-1

Segment information is omitted because our Group's reporting segment is only the M&A-related services business.

(2) Explanation of Financial Position

The state of the Group's financial position is as follows.

(Current assets)

Current assets amounted to \(\frac{\pmathbf{3}}{3}2,878\) million, a decrease of \(\frac{\pmathbf{3}}{3},838\) million (10.5%) year on year. This was due to cash and deposits decreasing by \(\frac{\pmathbf{3}}{3},107\) million, and accounts receivable - trade declining by \(\frac{\pmathbf{7}}{14}\) million.

(Non-current assets)

Non-current assets amounted to 44,248 million, an increase of 1,052 million (32.9%) year on year. This was due mainly to an increase in facilities attached to buildings of 902 million.

(Current liabilities)

Current liabilities amounted to ¥3,554 million, a decrease of ¥2,867 million (44.6%) year on year. This was due mainly to a decrease in income taxes payable of ¥2,334 million, and a decrease in accrued consumption taxes payable of ¥591 million.

(Non-current liabilities)

Non-current liabilities amounted to ¥632 million, a decrease of ¥260 million (29.2%) year on year. This was due mainly to a decrease in provision for bonuses of ¥210 million.

(Net assets)

Net assets amounted to \(\frac{\pma}{32,940}\) million, an increase of \(\frac{\pma}{342}\) million (1.0%) year on year. This was due mainly to an increase in retained earnings of \(\frac{\pma}{81}\) million and an increase in subscription rights to shares of \(\frac{\pma}{262}\) million.

(3) Explanation of Forecast of Consolidated Financial Results and Other Forward-looking Statements

No changes have been made to the forecast for consolidated financial results announced on October 28, 2022.

Quarterly Consolidated Financial Statements and Notes Quarterly Consolidated Balance Sheet 2. (1)

Accounts receivable - trade 807,061 92,16 Other 241,979 225,9 Total current assets 36,717,324 32,878,6 Non-current assets Property, plant and equipment Facilities attached to buildings, net 92,167 994,6 Other 77,112 218,2 Total property, plant and equipment 169,280 1,212,8 Intangible assets 132,236 123,9 Goodwill 773,840 725,4 Other 62,295 88,9 Total intangible assets 968,372 938,4 Investments and other assets, gross 1,073,956 1,361,9 Lease and guarantee deposits 1,073,956 1,361,9 Deferred tax assets 969,799 721,8 Other 21,905 20,9	(Unit: thousand yen)
Assets Current assets Cash and deposits Accounts receivable - trade Other Total current assets Property, plant and equipment Facilities attached to buildings, net Other Total property, plant and equipment Intangible assets Trademark right Other Total intangible assets Floodwill Total intangible assets Lease and guarantee deposits Lease and guarantee deposits Other Total intansets Poperty, plant and equipment Trademark and other assets Total property, plant and equipment Total property, plant and equipment Total property, plant and equipment Trademark right Total intangible assets Trademark assets Total intangible assets	nding September 30,
Current assets 35,668,284 32,560,5 Accounts receivable - trade 807,061 92,10 Other 241,979 225,9 Total current assets 36,717,324 32,878,6 Non-current assets Property, plant and equipment Facilities attached to buildings, net 92,167 994,6 Other 77,112 218,2 Total property, plant and equipment 169,280 1,212,8 Intangible assets 132,236 123,9 Goodwill 773,840 725,4 Other 62,295 88,9 Total intangible assets 968,372 938,4 Investments and other assets, gross 1,073,956 1,361,9 Lease and guarantee deposits 1,073,956 1,361,9 Deferred tax assets 969,799 721,8 Other 21,905 20,9	as of December 31,
Cash and deposits 35,668,284 32,560,5 Accounts receivable - trade 807,061 92,10 Other 241,979 225,9 Total current assets 36,717,324 32,878,6 Non-current assets Property, plant and equipment Facilities attached to buildings, net 92,167 994,6 Other 77,112 218,2 Total property, plant and equipment 169,280 1,212,8 Intangible assets 132,236 123,9 Goodwill 773,840 725,4 Other 62,295 88,9 Total intangible assets 968,372 938,4 Investments and other assets, gross 1,073,956 1,361,9 Lease and guarantee deposits 1,073,956 1,361,9 Deferred tax assets 969,799 721,8 Other 21,905 20,9	
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Non-current assets Property, plant and equipment 92,167 994,6 Other 77,112 218,2 Total property, plant and equipment 169,280 1,212,8 Intangible assets 132,236 123,9 Goodwill 773,840 725,4 Other 62,295 88,9 Total intangible assets 968,372 938,4 Investments and other assets, gross 1,073,956 1,361,9 Lease and guarantee deposits 1,073,956 1,361,9 Deferred tax assets 969,799 721,8 Other 21,905 20,99	225,982
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Intangible assets 132,236 123,9° Goodwill 773,840 725,4° Other 62,295 88,9° Total intangible assets 968,372 938,4° Investments and other assets, gross 1,073,956 1,361,9° Lease and guarantee deposits 1,073,956 1,361,9° Deferred tax assets 969,799 721,8° Other 21,905 20,9°	218,203
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Goodwill 773,840 725,4 Other 62,295 88,9 Total intangible assets 968,372 938,4 Investments and other assets, gross 1,073,956 1,361,9 Lease and guarantee deposits 1,073,956 1,361,9 Deferred tax assets 969,799 721,8 Other 21,905 20,9	122.070
Other 62,295 88,90 Total intangible assets 968,372 938,40 Investments and other assets, gross 1,073,956 1,361,90 Lease and guarantee deposits 1,073,956 1,361,90 Deferred tax assets 969,799 721,80 Other 21,905 20,90	
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Deferred tax assets 969,799 721,8 Other 21,905 20,93	1 261 056
Other 21,905 20,99	
,	20,921
$7 \text{ Howance for doubtful accounts} \tag{7,000}$	(7,000)
	2,097,705
	4,248,985
	37,127,633
Liabilities 57,7127,05	37,127,033
Current liabilities	
	958,963
	504,623
	66,416
	1,732,161
Income taxes payable 2,358,074 23,60	23,602
Accrued consumption taxes 645,676 53,7	53,778
Other 212,601 215,3	215,372
Total current liabilities 6,422,220 3,554,9	3,554,918
Non-current liabilities	
	132,853
	351,912
	42,491
	104,753
	632,010
Total liabilities 7,314,978 4,186,9	4,186,928

		(Unit: thousand yen)
	Previous consolidated fiscal year (as of September 30, 2022)	First quarter of fiscal year ending September 30, 2023 (as of December 31, 2022)
Net assets		
Shareholders' equity		
Capital stock	2,893,644	2,893,644
Capital surplus	2,883,394	2,883,394
Retained earnings	26,539,708	26,621,064
Treasury shares	(353)	(353)
Total shareholders' equity	32,316,393	32,397,749
Other comprehensive income		
Foreign currency translation adjustment	4,424	2,281
Total other comprehensive income	4,424	2,281
Subscription rights to shares	277,842	540,673
Total net assets	32,598,659	32,940,705
Total liabilities and net assets	39,913,638	37,127,633

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statements of Income For the Three-month Periods

		(Unit: thousand yen)
	First quarter of previous	First quarter of current
	fiscal year	fiscal year
		(From October 1, 2022 to
	December 31, 2021)	December 31, 2022)
Net sales	5,105,237	3,100,528
Cost of sales	1,732,675	1,463,894
Gross profit	3,372,562	1,636,634
Selling, general and administrative expenses	801,011	1,306,221
Operating income	2,571,551	330,412
Non-operating income		
Interest income	1,000	1,005
Gain on reversal of share acquisition rights	9,868	-
Miscellaneous income	483	267
Total non-operating income	11,352	1,273
Non-operating expenses		
Interest expenses	83	-
Loss on retirement of non-current assets	8,641	30
Miscellaneous loss	358	722
Total non-operating expenses	9,083	752
Ordinary income	2,573,820	330,932
Income before income taxes	2,573,820	330,932
Income taxes - current	703,124	1,605
Income taxes - deferred	119,469	247,971
Total income taxes	822,594	249,576
Profit	1,751,225	81,356
Profit attributable to owners of parent	1,751,225	81,356

Quarterly Consolidated Statement of Comprehensive Income For the Three-month Periods

		(Unit: thousand yen)
	First quarter of previous	First quarter of current
	fiscal year	fiscal year
	(From October 1, 2021 to	(From October 1, 2022 to
	December 31, 2021)	December 31, 2022)
Profit	1,751,225	81,356
Other comprehensive income		
Foreign currency translation adjustment	(813)	(2,142)
Total other comprehensive income	(813)	(2,142)
Comprehensive income	1,750,412	79,214
(Comprehensive income attributable to:)		
Comprehensive income attributable to owners of parent	1,750,412	79,214

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on premise of going concern) Not applicable.

(Notes on significant changes in shareholders' equity) Not applicable.