M&A CAPITAL PARTNERS

FASF

July 30th, 2026

To all shareholders, M&A Capital Partners Co., Ltd.
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Notice Regarding Revision of Financial Results Forecast

In light of recent business performance, M&A Capital Partners Co., Ltd ("MACP") hereby announces that MACP has revised its previously announced consolidated financial results forecast for the fiscal year ending September 30, 2026, announced on July October 30, 2025, as follows.

1. Reason for the Revision of Consolidated Financial Results Forecast

(Fiscal year ending September 30, 2026: October 1, 2025 – September 30, 2026)

	Revenue (Millions of Yen)	Operating Profit (Millions of Yen)	Profit Before Tax (Millions of Yen)	Profit Attributable to Owners of Parent (Millions of Yen)	Basic Earnings per Share (Yen)
Previous Forecast (A)	26,991	10,280	10,420	7,234	227.65
Revised Forecast (B)	28,328	10,891	11,089	7,677	241.58
Change (B − A)	1,337	610	669	443	
Change (%)	5.0	5.9	6.4	6.1	
Reference: Results for FY2025	22,448	7,126	7,202	5,070	159.66

2. Reason for the Revision

For the first nine months of the fiscal year, MACP made steady progress toward achieving its full-year financial results forecast. Supported by the closing of high-value transactions, the average fee per deal increased.

Looking ahead to the fourth quarter, MACP expects to close a substantial number of transactions, including large-scale deals, backed by a strong pipeline of mandates. Accordingly, MACP now expects revenue, operating profit, profit before tax, and profit attributable to owners of the parent to exceed the previously announced forecasts and has therefore revised its full-year consolidated financial results forecast.

Note: The financial results forecast above is based on information currently available as of the date of this announcement and on certain assumptions deemed reasonable by MACP. Actual results may differ materially due to various factors.

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