PRESS RELEASE

November 10, 2026

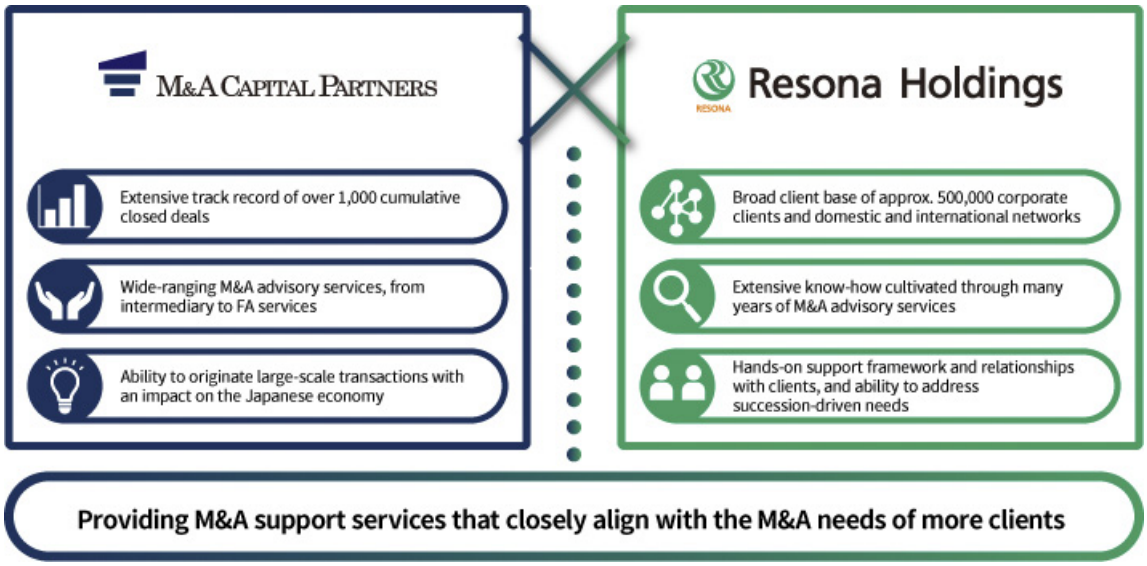
Notice Regarding the Execution of a Capital and Business Alliance Agreement with Resona Holdings, Inc.

M&A Capital Partners Co., Ltd. (Head Office: Chuo-ku, Tokyo; President and Representative Director: Satoru Nakamura; hereinafter "MACP") and Resona Holdings, Inc. ("Resona HD"; President: Masahiro Minami) announced today that they have entered into a capital and business alliance agreement (the "Alliance").
As part of the Alliance, Resona HD will acquire 1,589,900 shares of MACP common stock held by Satoru Nakamura, President and Representative Director of MACP, and Yozo Sogame, Director of MACP, representing 5% of MACP's total issued shares excluding treasury shares.

■ **Background and Purpose**

Japan's small and medium-sized enterprises (SMEs), which underpin the country's economy and employment, are increasingly utilizing M&A as a management strategy not only to address business succession challenges arising from the aging of business owners and a shortage of successors, but also to pursue business growth, industry consolidation, and the acquisition of human resources and technologies.
To address increasingly diverse and sophisticated M&A needs, it is essential to identify clients' management challenges and needs at an early stage, strengthen the framework for providing seamless support from identifying the most suitable successor through transaction closing, and further enhance M&A expertise and transaction execution capabilities.
Through the Alliance, the companies will combine the Resona Group's extensive client network with the MACP Group's high level of expertise in addressing diverse M&A needs, ranging from large-scale transactions to turnaround transactions, as well as its information-gathering and analytical capabilities. By doing so, the companies aim to provide high-quality support for M&A, business succession, and business growth that closely aligns with clients' aspirations.

■ **Overview of the Alliance**



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1. Expansion of M&A Support Services
Leveraging their respective client networks, M&A resources, expertise, and other capabilities, the two companies will mutually refer clients with M&A needs and collaborate in M&A intermediary services and financial advisory services ("FA services").
The two companies will also consider collaborative initiatives tailored to the business areas and client characteristics of each bank within the Resona Group, thereby strengthening their M&A support framework to address a wide range of management challenges, including business succession, business growth, and industry consolidation.

2. Strengthening M&A Execution Capabilities through Personnel Exchanges
Through employee secondments and personnel exchanges, the two companies will share their respective M&A expertise and know-how and develop M&A professionals. By enhancing their ability to accurately understand clients' aspirations and management challenges and translate them into optimal proposals, the two companies aim to further enhance the sophistication of their M&A support services.

■ **Schedule**

(1) Date of Resona HD Management Meeting Resolution	November 10, 2026 (Tuesday)
(2) Date of MACP Board of Directors resolution	November 10, 2026 (Tuesday)
(3) Date of execution of the agreement	November 10, 2026 (Tuesday)
(4) Date of share transfer	November 13, 2026 (Friday) (scheduled)

■ **Comments from Each Company**

Satoru Nakamura, President and Representative Director of M&A Capital Partners Co., Ltd.
In pursuit of its corporate philosophy of aspiring to be the world's leading investment bank, MACP provides a broad range of M&A advisory services, from M&A intermediary services, which have supported the Company's growth since its founding, to FA services. As part of these efforts, MACP has established the IB Coverage Department, which specializes in FA services for areas including M&A and business restructuring involving large corporations, as well as going-private transactions involving listed companies.
MACP has particular strengths in originating large-scale transactions with a significant impact on the Japanese economy. Through the Alliance with Resona HD, MACP aims to work together with Resona HD to address the latent business succession and growth challenges of Resona Holdings, Inc. broad client base. We believe that these efforts will not only enhance the corporate value of both companies but also contribute to the future growth of the Japanese economy.

Masahiro Minami, Director, President and Representative Executive Officer, and Group CEO of Resona Holdings, Inc.
In pursuit of becoming the No. 1 retail financial services group, the Resona Group positions business and asset succession as an important area for supporting the sustainable growth of its clients. Leveraging its broad client base and the functions of both commercial and trust banks, the Resona Group has provided support tailored to a wide range of client needs before and after succession, including M&A, succession trusts, real estate services, and business matching.
Through this capital and business alliance, the Resona Group will build a medium- to long-term partnership with M&A Capital Partners Co., Ltd. and further enhance its capabilities to provide M&A and business succession solutions by mutually leveraging the M&A expertise and know-how accumulated by both companies. By closely addressing clients' aspirations and management challenges, the Resona Group will provide ongoing support over the medium to long term, not only for smooth business succession but also for subsequent business growth, thereby contributing to clients' sustainable growth.

■ **Outlook**

The impact of the Alliance on MACP's consolidated financial results for the fiscal year ending September 2027 is expected to be immaterial. However, MACP believes that the Alliance will contribute to enhancing the corporate value of both companies over the medium to long term.
MACP will promptly disclose any matters requiring disclosure that arise in the future.

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■ **Company Information**

Company Name: M&A Capital Partners Co., Ltd. (Listed on the Tokyo Stock Exchange Prime Market, Securities Code: 6080)
Head Office: 36th Floor, Yaesu Central Tower, Tokyo Midtown Yaesu, 2-2-1 Yaesu, Chuo-ku, Tokyo
Representative: President and Representative Director Satoru Nakamura
Established: October 2005
Business Description: M&A-related services
Website: https://www.ma-cp.com

【Contact Information】

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